



NOTICE TO THE MARKET

São Paulo, May 21, 2025 - InterCement Participações S.A. – Em Recuperação Judicial (“**ICP**” or “**Company**”), in furtherance of the Material Fact disclosed on December 05, 2024, regarding the acceptance of the judicial reorganization process in Brazil, filed by ICP and certain affiliates under No. 1192002-34.8.26.0100 with the 1st Bankruptcy and Judicial Reorganization Court for the District of the Capital of the State of São Paulo, hereby informs its creditors and the market that a **Notice of Call** has been published to convene the **General Meeting of Creditors** (the “**Meeting**”) to deliberate on the approval of the Company’s **Judicial Reorganization Plan**, as provided under Brazilian bankruptcy law.

The Meeting will be held **in person** at:

- *Club Homs, Avenida Paulista, 735, Jardins, São Paulo, SP, Brazil*

Scheduled Dates:

- **First Call:** June 5, 2025
Starts at 1:00 PM (BRT)
Registration from 9:00 AM to 12:00 PM
The Meeting will be held with the presence of creditors representing more than 50% of the claims in each class, based on claim amounts.
- **Second Call:** June 11, 2025
Starts at 1:00 PM (BRT)
Registration from 9:00 AM to 12:00 PM
The Meeting will proceed regardless of quorum.

A full version of the Notice of Call is available on the Company’s website <https://investidores.intercement.com.br/en/judicial-reorganization> and in the court records of digital case No. 1192002-34.2024.8.26.0100.

The Company will keep its investors and the market in general informed of any relevant developments, under the terms of the applicable laws.