



**InterCement**

Building  
sustainable  
partnerships

## NOTICE TO THE MARKET

São Paulo, July 24, 2025 - Mover S.A. – Em Recuperação Judicial (“Mover”) and Intercement Participações S.A. – Em Recuperação Judicial (“Intercement” and jointly with its controlled entities that filed for the judicial reorganization proceeding under the São Paulo State Courts, case records no. 1192002-34.2024.8.26.0100, “Intercement Group” and “Judicial Reorganization”), Sucea Participações S.A. – Em Recuperação Judicial (“Sucea”) and Sincro Participações S.A. – Em Recuperação Judicial (“Sincro” and jointly with Mover, Intercement Group and Sucea, “Mover Group”) announced today an agreement in principle with a group of holders of bonds and debentures of Intercement and holders of claims against Mover, representing a substantial majority of the financial creditors of the Intercement Group, regarding a potential consensual restructuring of the Mover Group . The parties have agreed to suspend all Mover Group’s creditor’s meetings ongoing within the Judicial Reorganization until August 15, 2025 in order to proceed with the negotiation of deal documentation on the basis of this agreement in principle.

The agreement in principle involving the Intercement Group is based on the following key terms, among others –

- A contribution by Intercement to Mover of (a) R\$ 450 million in cash and (b) warrants or other similar instruments granting Mover the right to receive an additional R\$ 50 million in cash if the equity value of Intercement, in a monetization event, exceeds R\$ 2 billion;
- Creditors of Intercement to hold 100% of the equity of Intercement, and the implementation of new leading corporate governance standards;
- The issuance to holders of debentures secured by the shares of Loma Negra owned by Intercement of a combination of cash, new Loma Negra participating titles (granting the holders of such titles with the right to receive dividends, including any proceeds from any eventual future sale of Loma Negra), new ICB secured notes and equity of Intercement. Under certain conditions, the holders of debentures will also be entitled to receive unsecured notes;
- The issuance to holders of bonds of a combination of cash, new ICB secured notes and equity of Intercement;
- A marketing process for Intercement’s stake in Loma Negra;
- The suspension of all litigation among the parties and settlement thereof upon closing of the transactions;
- Additional measures to be agreed in order for the Company to preserve its liquidity after the payment of amounts contemplated by the restructuring plan; and
- Mutual releases between Mover, Intercement and its creditors to be provided under the Judicial Reorganization Plan.

Mover, Sucea and Sincro also announced an agreement in principle with Bradesco regarding its claim at the Mover level, which remains subject to all required approvals by shareholders, committees and governance bodies of Bradesco and Mover, and the meeting of creditors of Mover has also been suspended for the same period of time.

The agreement in principle described herein is subject to agreement on definitive documentation, required corporate approvals, satisfactory tax analysis, agreement on an efficient structure for the implementation of the transaction that protects the Mover Group’s liquidity and expected creditor recoveries, completion of diligence and other customary terms and conditions.

The Company will keep its investors and the market informed of any relevant developments, in accordance with applicable laws and regulations.