



InterCement

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NOTICE TO THE MARKET

São Paulo, September 09, 2025 – InterCement Participações S.A. – Em Recuperação Judicial (“**ICP**” or “**Company**”), in continuation of the Notice of Call for the Creditors’ Meeting published on May 21, 2025, hereby informs the market that, following the resumption of the General Meeting of Creditors (“**Meeting**”) held today, the creditors approved the **extension of the stay period** provided under Article 6, caput and §4, of Law No. 11,101/2005 (the Brazilian Bankruptcy and Reorganization Law) for an additional **30 days** from its expiration date.

In addition to approving the extension of the stay period, given the need for additional time to finalize the documentation required to implement the preliminary agreement disclosed in the Notice to the Market dated July 24, 2025, and considering the expiration of the deadline set forth in Article 56, §9, of the Brazilian Bankruptcy and Reorganization Law, the Meeting was formally closed today.

Therefore, the Company announced that it will promptly request the Court overseeing its judicial reorganization proceeding to urgently convene a new General Meeting of Creditors to deliberate on the judicial reorganization plan.

Negotiations remain ongoing and focused on finalizing the definitive documentation, obtaining the necessary corporate approvals, efficiently structuring the transaction, and completing due diligence, among other customary conditions. It should be noted that, although meaningful progress has been achieved, the effectiveness of the preliminary agreement remains subject to reaching satisfactory terms to all parties involved, as well as obtaining the approvals from the required creditor majorities and court confirmation pursuant to the Brazilian Bankruptcy and Reorganization Law.

The minutes of the Meeting will be made available to interested parties, once published by the Court-Appointed Trustee, on the website <https://investidores.intercement.com.br/en/judicial-reorganization> and through the digital court records of case No. 1192002-34.2024.8.26.0100.

The Company will keep its investors, creditors and the market informed as soon as the new Meeting is convened, as well as of any further developments regarding this Notice to the Market and the ongoing judicial reorganization proceeding, in accordance with applicable laws and regulations.