



NOTICE TO THE MARKET

São Paulo, September 11, 2025 - InterCement Participações S.A. – Em Recuperação Judicial (“**ICP**” or “**Company**”), in furtherance of the Notice to the Market disclosed on September 09, 2025, hereby informs its creditors and the market that a new **Notice of Call** has been published to convene the **General Meeting of Creditors** (the “**Meeting**”) to deliberate on the Company’s **Judicial Reorganization Plan**, as provided under the Brazilian Bankruptcy and Reorganization Law.

The Meeting will be held **in person** at:

- *Espaço JK, located at Rua Professor Atílio Innocenti, nº 780, São Paulo/SP, Brazil*

Scheduled Dates:

- **First Call: September 30, 2025**
Starts at 12:00 (BRT)
Registration from 9:00 AM to 11:00 AM
The Meeting will be held with the presence of creditors representing more than 50% of the claims in each class, based on claim amounts.
- **Second Call: October 06, 2025**
Starts at 12:00 (BRT)
Registration from 9:00 AM to 11:00 AM
The Meeting will proceed regardless of quorum.

A full version of the Notice of Call is available on the Company’s website <https://investidores.intercement.com.br/en/judicial-reorganization> and in the court records of digital case No. 1192002-34.2024.8.26.0100.

The Company will keep its investors, creditors and the market informed of any relevant developments, under the terms of the applicable laws.