



NOTICE TO THE MARKET

São Paulo, October 06, 2025 - InterCement Participações S.A. – Em Recuperação Judicial (“ICP” or “Company”), in furtherance of the Notices to the Market disclosed on February 10, 2025, July 24, 2025, September 11, 2025, and October 5, 2025, hereby informs its creditors and the market that the **judicial reorganization plan** (the “**Plan**”) submitted by the Company, together with certain subsidiaries (the “InterCement Group”), within the context of case No. 1192002-34.2024.8.26.0100 (the “**Judicial Reorganization**”), pending before the 1st Bankruptcy and Judicial Reorganization Court of the District of the Capital of the State of São Paulo (the “**Judicial Reorganization Court**”), was approved today at the general creditors’ meeting (“**GCM**”), pursuant to Article 45 of Law No. 11,101/05, with the **support of more than 99% of the creditors and claims** in each class.

As previously disclosed in the Notice to the Market published on October 5, 2025, the Plan reflects the financial and capital restructuring of the InterCement Group, agreed with a substantial group of financial creditors, while preserving the payment terms offered to the Company's suppliers, aiming to ensure the continuity and strengthening of its commercial relationships.

The approval of the Plan by over 99% of the creditors and claims in each class represents a key milestone in the Company's financial restructuring efforts, consolidating the ongoing constructive dialogue with its financial creditors, suppliers, and employees. The Company is advised in its restructuring process by White & Case LLP, Houlihan Lokey, and E.Munhoz Advogados.

The Plan is available on the **Brazilian Securities and Exchange Commission's website** (www.cvm.gov.br), on the **Company's Investor Relations website** (<https://investidores.intercement.com.br/>), and through the **São Paulo State Court of Justice electronic system** (<https://esaj.tjsp.jus.br/esaj>).

The Company will keep its investors, creditors and the market informed of any relevant developments, under the terms of the applicable laws.