



NOTICE TO THE MARKET

São Paulo, October 05, 2025 - InterCement Participações S.A. – Em Recuperação Judicial (“ICP” or “Company”), in furtherance of the Notices to the Market disclosed on February 10, 2025, July 24, 2025, and September 11, 2025, hereby informs its creditors and the market that, on this date, it has submitted, together with certain subsidiaries, a revised version of its Judicial Reorganization Plan (the “Plan”) within the context of case No. 1192002-34.2024.8.26.0100 (the “**Judicial Reorganization**”), pending before the 1st Bankruptcy and Judicial Reorganization Court of the District of São Paulo (the “**Reorganization Court**”).

The Plan reflects the **agreement in principle** reached with a substantial group of the Company’s financial creditors, as previously disclosed in the Notice to the Market dated **July 24, 2025**. The Plan also maintains the payment terms offered to the Company’s suppliers, with the objective of ensuring the continuity and strengthening of its commercial relationships.

The Plan remains subject to approval by the **General Meeting of Creditors** (the “Meeting”), in accordance with Article 45 of Law No. 11,101/2005 (the “BBRL”), and subsequent confirmation by the Reorganization Court, pursuant to Article 58 of the BBRL. As informed in the Notice to the Market dated **September 11, 2025**, the Meeting is scheduled to occur **tomorrow, October 6, 2025**, on second call.

The submission of the revised Plan marks an important milestone in the Company’s financial restructuring efforts, consolidating the constructive and ongoing dialogue with its financial creditors, suppliers, and employees. The Company is being advised in its restructuring process by **White & Case LLP, Houlihan Lokey, and E. Munhoz Advogados**.

The Plan is available on the **Brazilian Securities and Exchange Commission’s website** (www.cvm.gov.br), on the **Company’s Investor Relations website** (<https://investidores.intercement.com.br/>), and through the **São Paulo State Court of Justice electronic system** (<https://esaj.tjsp.jus.br/esaj>).

The Company will keep its investors, creditors and the market informed of any relevant developments, under the terms of the applicable laws.