



InterCement

Building
sustainable
partnerships

NOTICE TO THE MARKET

São Paulo, January 23, 2026 - InterCement Participações S.A. – Em Recuperação Judicial ("**ICP**" or "**Company**"), in furtherance of the Notices to the Market disclosed on April 4, 2025, and December 10, 2025, hereby informs the market in general that the creditors of Intercement Financial Operations B.V. ("**ICBV**") have approved, in the context of the ongoing bankruptcy proceedings before the Court of Amsterdam, the composition plan proposed pursuant to Section 138 of the Dutch Bankruptcy Act ("**Composition Plan**").

Under the terms of the judicial reorganization plan of the Company and certain affiliates ("**RJ Plan**"), the Composition Plan substantially reflects the terms and conditions set forth in the RJ Plan with respect to ICBV and consists of another step towards its full implementation.

At this moment, following the approval by the creditors subject to the Dutch bankruptcy proceedings, the confirmation of the Composition Plan by the Court of Amsterdam is awaited.

The Company believes that the full implementation of the RJ Plan, after the fulfillment of the other conditions set forth therein, will allow it to achieve an adequate capital structure for a new moment of the Company, for the benefit of its creditors, investors, business partners and other interested parties.

The Company will keep its investors and the market generally informed of any relevant developments.